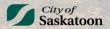


2-Year Operating Budget



- Implemented in 2020/2021
 - Longer Term Outlook
 - Improved Efficiency
 - More City resources focused on core services instead of continuous budgeting
- Guided by the <u>Multi-Year</u>
 <u>Business Plan and Budget</u>
 <u>Council Policy</u>

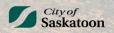






2024/2025 Budget Process to Date

- Began in March 2023 Budgetary Pressures & Trends Report
- June/July/August 2023
 - 4 Special Budget Meetings to review pressures & options
- December 2023 Budget Deliberations
 - Approved the 2024 Budget
 - Approved the 2025 Preliminary Plan
- Through this process, nearly 100 decisions were made to adjust the budget



2025 Preliminary Plan: Largest all-time Investments in many areas:

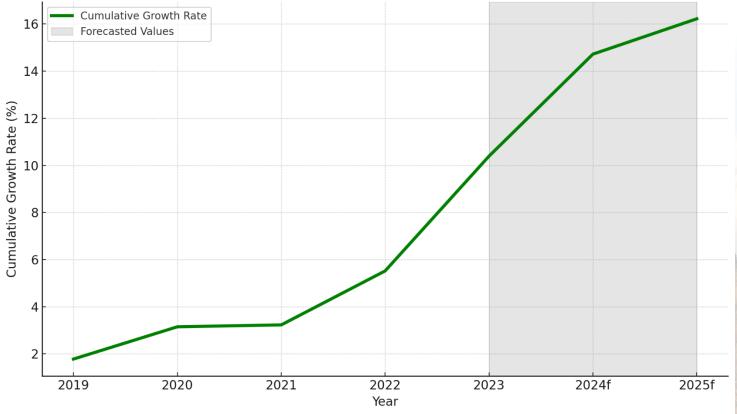


- \$58.9 million in Road Maintenance
 - → 9.6% increase over 2024 and 17% increase over the past 2 years
- \$141.4 million into the Saskatoon Police Service
 - ◆ 5.2% increase over 2024 and 12% increase over the past 2 years
- \$17.6 million into Snow & Ice Management
 - → 6.6% increase over 2024 and 15% increase over the past 2 years
- \$56.8 million into Saskatoon Transit
 - → 3.6% increase over 2024 and 10% increase over the past 2 years

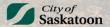






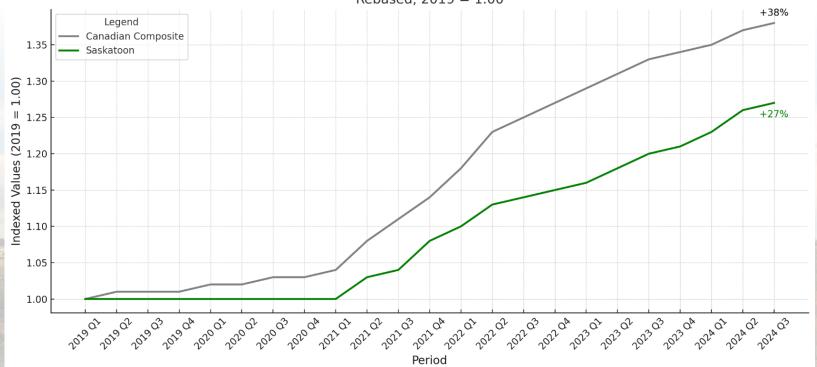


Source: Calculations from Statistics Canada Table 17-10-0155

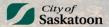






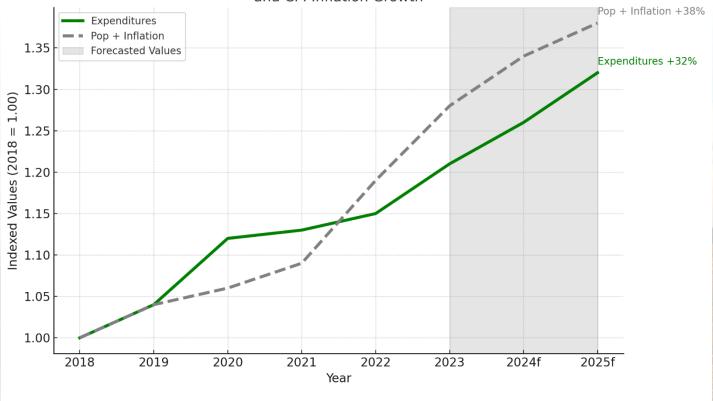


Source: Calculations From Statistics Canada Table 18-10-0276-01

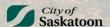




City of Saskatoon Tax Supported Operating Expenditure Growth Compared to Population and CPI Inflation Growth

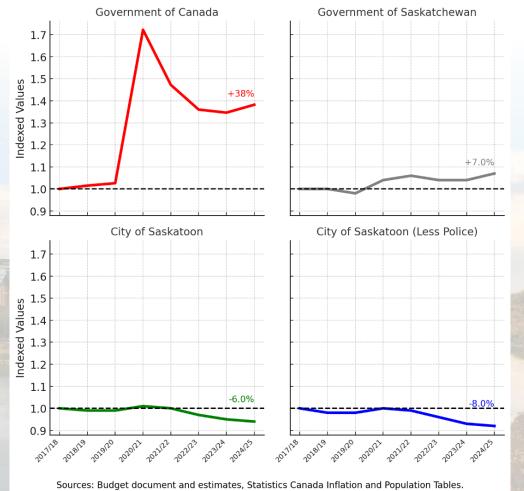


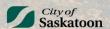
Sources: City of Saskatoon Budget, Statistics Canada Tables 18-10-0004-01 and 17-10-0155-01



Inflation-Adjusted Per Capita Operating Budget Spending (2017 Constant \$) by Order of Government - Cumulative Percent Change (Indexed Value 2017/18 = 1.00)

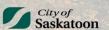








Proposed Adjustments to the 2025 Preliminary Plan



Further Focus on Core Services through Proposed Budget Adjustments



- Saskatoon Police Service Additional \$4.1 million investment
 - –Offset by Provincial Funding and other revenues of \$2.4 million

- Saskatoon Transit Net \$733,100 additional investment
 - -Employee safety and maintenance initiatives

Nearly \$500,000 into the City's Roadway & Pothole Program



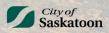


Offset by Anticipated Increases to Revenue

 \$2.4 million in additional revenue from the Saskatoon Police Service

\$2.2 million in additional Assessment Growth

- \$550,800 in additional Municipal Revenue Sharing
- \$250,000 in increased Transit Revenue





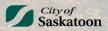
Agenda Item 6.2.3 Net Impact of Proposed Budget Adjustments

Budget Area	Net Budget Change (Decrease)/Increase
Civic Budget	(\$888,500)
Saskatoon Police Service Budget	\$1,640,000
Total Net Budget Change	\$748,900



Further Recommended Adjustment

- \$2.0 million in Additional Investment Net Revenue
- 0.64% reduction off the 2025 Property Tax Requirement
 - Based on the continued favorable results in the City's investment
 Portfolio
 - Will require a motion from Council to add this adjustment to the public record





Property Tax Requirement

Item	Property Tax Requirement
Original 2025 Approved Operating Plan	5.64%
Saskatoon Police Service Adjustment (Agenda Item 6.2.3)	0.52%
All other Civic Budget Items (Agenda Item 6.2.3)	(0.32%)
\$2.0 million Investment Income Adjustment	(0.64%)
Recommended 2025 Operating Budget	5.20%





ADJUSTED DISTRIBUTION OF MUNICIPAL TAX TO SERVICES IN 2025



\$17.94

\$23.99

Every \$100 of municipal property tax is shared between the civic services shown in this chart.

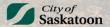




⁽²⁾ Includes urban forestry and urban biological services

(5) Includes Access Transit



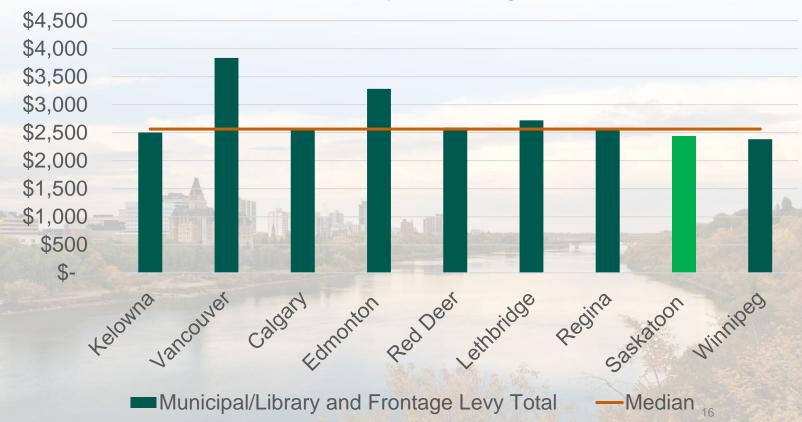


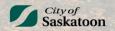
⁽³⁾ Includes provisions for current and future servicing

⁽⁴⁾ Includes the offices of the City Manager, City Clerk, City Solicitor, Finance, Revenue, Assessment & Taxation, Information Technology, Human Resources, General Administration, Legislative, and Service Saskatoon



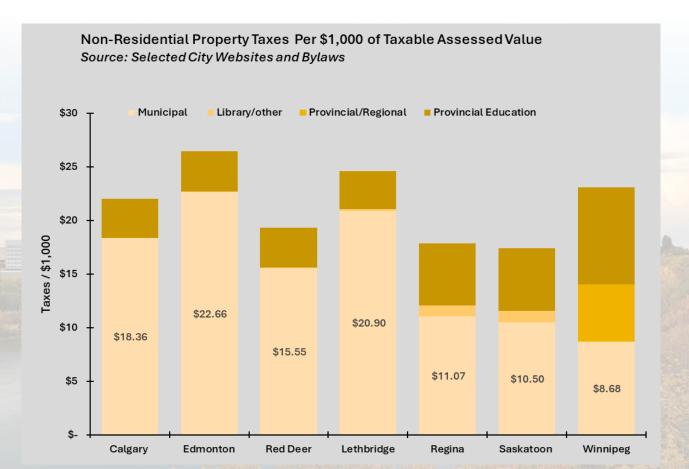
2024 Residential Property Tax Burden (Including Municipal, Library & Frontage Levies)

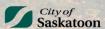




Non-Residential Property Tax Comparison



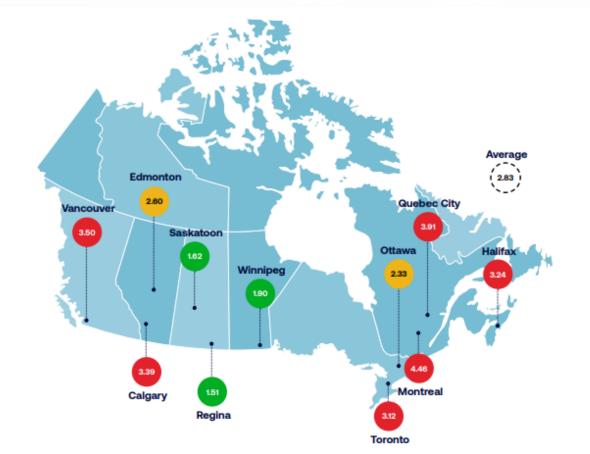




Altus Group Annual Property Tax Benchmark Report











2025 Budget Deliberations Process & Agenda



Recommended Process

- Speakers/Delegations
- General Reports
- Approval Reports Final Approval of Budget
- For proposed adjustments, recommend the use of a "Consideration List" process
 - Avoids First Come, First Serve Budget Adjustment Process
 - Allows Council to see all proposed adjustments, prior to finalizing them
 - Involves the movement of adjustments to a "Consideration List" to be vote on at the end of the meeting for Final Approval
 - Moving an item to the "Consideration List" requires a mover, seconder and majority vote